

PERSONAL INFORMATION

Last name and first name Moraru Carmen
Email
Nationality Romanian
Date of birth 23 February 1965

PROFESSIONAL EXPERIENCE

- Date **9 January 2025 – present**
- Employer's name and address **Ministry of European Investments and Projects**
- Type or industry or business sector Central Public Administration
- Position or role Secretary of State
- Main activities and responsibilities
 - Provide strategic coordination over the General Directorate for Sustainable Development and Just Transition Programme (DGPDDTJ), the General Directorate for Resilience Management and Social Climate Fund (DGMRFSC) – National Coordinator of Romania's National Recovery and Resilience Plan, and the General Directorate for European and International Cooperation (DGCEI), with a view to ensuring coherent implementation of the managed programmes. Provide supervision over the project implementation process and the call launch timetable for projects under the Sustainable Development and Just Transition Programme, with a focus on preventing the decommitment risk and optimising the use of the 2021–2027 European funds. Manage the interinstitutional relationship with the Competition Council for calls that include State aid schemes to ensure that programmes are aligned with the applicable legislative framework.
 - Coordinate the use of technical assistance financed through the European Investment Bank (EIB) in support of the Sustainable Development Programme's implementation.
 - Participate in the renegotiation process with the European Commission on the National Recovery and Resilience Plan (NRRP), including update the CID annex and coordinate the stages related to submission of Payment Claim no. 4.
 - Coordinate the technical assistance provided by the World Bank under the National Recovery and Resilience Plan (NRRP), in order to support implementation of the committed reforms and investments, and supervision of the progress attained in meeting the milestones and targets set under the European framework.
 - Represent the Ministry of European Investments and Projects (MIPE) in the relevant interdepartmental structures, including the Interdepartmental Committee on Climate Change (CISC).
 - Participate, as institutional representative, in the working group coordinated by the Prime Minister for Romania's accession process to the OECD.
 - Represent the Ministry of European Investments and Projects (MIPE) in the Steering Council for European Affairs, coordinated by the Ministry of Foreign Affairs.
 - Participate, as representative of the Ministry of European Investments and Projects (MIPE), in the Competition Council.
 - Represent the Ministry of European Investments and Projects (MIPE) as a member of the Interdepartmental State Aid Council (CIAS).
- Date **4 August 2023 - 9 January 2025**
- Employer's name and address **Ministry of Finance**

- Type or industry or business sector Central Public Administration
- Position or role Secretary of State
- Main activities and responsibilities

Coordinate the General Directorate for European Affairs and International Cooperation, the Directorate for Specific Regulatory Areas, the Certifying and Paying Authority, the General Directorate for State Aid, the Public Investment Managing Unit, the Service for Coordination and Monitoring of the Implementation of the Ministry of Finance Component of the NRRP, the Corporate Governance Directorate, the Post-2012 Greenhouse Gas Emission Allowance Sale Unit, the General Directorate for International Financial Relations, and the National Centre for Financial Information. Coordinate the European affairs activities in the areas of falling under the scope of competence of the Ministry of Finance; participate in the Steering Committee of the National System for European Affairs Management established under the Government Decision on the organisation and functioning of the National System for European Affairs Management with a view to Romania's participation in the decision-making process of the European Union's institutions. Coordinate participation in technical meetings held in the Ministry of Finance, the Ministry of Investments and European Projects, and other institutions involved in the context of the National Recovery and Resilience Plan (NRRP), and participation in technical meetings with the European Commission, the Ministry of European Investments and Projects and other institutional stakeholders, as organised in the context of the NRRP. Coordinate the accession process to the Organisation for Economic Co-operation and Development (OECD) in the areas falling under the scope of competence of the Ministry of Finance, in relation with the OECD, the Ministry of Foreign Affairs (MAE), the General Secretariat of the Government (SGG) and the Embassy of Romania in Paris. Coordinate the activities of the National Coordination Unit for the Swiss–Romanian Cooperation Programme regarding the management of the second Swiss financial contribution. Approve the measures needed to discharge of the obligations arising from the Accession Treaty, for the areas falling under the scope of competence of the Ministry of Finance, and the information provided to other institutions on developments on European affairs matters impacting the Ministry of Finance. Approve the forecasts produced as to the payment claims submitted to the European Commission for post-accession external grants, and on the notes on participation of staff of the Certifying and Paying Authority in training sessions under projects financed from external grants the beneficiary of which is the Certifying and Paying Authority. Sign the agreements (including any addenda thereto) on financial management and control for the operational programmes financed from post-accession external grants, as concluded by the Certifying and Paying Authority with the Managing Authorities. Sign the reports submitted to the Competition Council in order to discharge of the obligations taken up by Romania under the EU Accession Treaty, for the State aid the grantor of which is the Ministry of Finance. Sign the amendment letters related to the loan, guarantee and grant agreements concluded between the Ministry of Finance and financing parties (international financial institutions, the EU and governmental development/international cooperation banks). Clear the memoranda executed to contract government debt from international financial institutions, the EU, and governmental development or international cooperation banks, pursuant to the applicable legislation, and to secure and execute agreements for grants extended by international financial institutions and governmental development or international cooperation banks, where applicable. Clear the underlying documents required to contract/implement government debt from international financial institutions, the EU and governmental development/international cooperation banks through acquisition of specialised financial/legal/technical services, based on the provisions of Law no. 98/2016 on public procurement, as subsequently amended and supplemented.
- Date **5 May 2022 - 4 August 2023**
- Employer's name and address **Ministry of European Investments and Projects**
- Type or industry or business sector Central Public Administration
- Position or role Secretary of State
- Main activities and responsibilities Coordinate the General Directorate for Large Infrastructure European Programmes (POIM), the General Directorate for Sustainable Development Programme, the General Directorate for

the Recovery and Resilience Mechanism Management (DGMRR) – National Coordinator of Romania’s National Recovery and Resilience Plan, and the Directorate for European and International Cooperation (DCEI).

Monitor the activities related to project implementation and the launch of new calls for projects under POIM, including measures to avoid the risk of decommitment of European funds. Monitor the absorption rate under POIM and establishment of measures to maximise it. POIM’s current absorption rate is 99.8%, and it is the largest operational programme financed from EU funds for the 2014–2020 period.

Negotiate with COM on amendments to POIM in order to launch new calls for projects, maximise absorption in the context of POIM closure procedures at the end of the projects’ eligibility period for (31 December 2023), and coordinate the phasing-out procedures for the POIM projects under the 2021–2027 Sustainable Development Programme (PDD), in accordance with the COM Guidelines.

Coordinate negotiations with JASPERS for submission to, and approval by, COM of the major water and wastewater infrastructure projects financed from POIM whose beneficiaries are local public authorities, and coordinate communication/cooperation with the Competition Council for calls that involve State aid schemes.

Act as legal representative/authorising officer for the financing contracts signed under POIM, and coordinate the technical assistance financed by the EIB related to POIM.

Operationalise DGMRR as national coordinator of the NRRP, coordinate negotiations with COM for the assessment of Romania’s first two payment requests following the proper fulfilment of the related targets and milestones.

Coordinate DGMRR’s communication with the other Reform Coordinators and with COM for smooth fulfilment of the milestones and targets under the NRRP.

Cooperate with the World Bank to assess the status and next steps needed to accomplish the most important Reforms included in the NRRP (special pensions, general pensions, public sector pay reform, tax reform).

Cooperate with the European Investment Bank, including negotiate EUR 4 billion loan for the 2021–2027 Health Programme and for the Transport Component of the National Recovery and Resilience Plan (NRRP). Cooperate with the Ministry of Finance to finalise negotiations and sign the Loan Agreement.

The Representative of the Ministry of European Investments and Projects (MIPE) in the Working Committee coordinated by the Prime Minister for accession to the OECD and the Ministry of European Investments and Projects (MIPE) representative in the State-Secretary-level working group for cooperation with the banking system, coordinated by the Chancellery of the Prime Minister.

The Representative of the Ministry of European Investments and Projects (MIPE) in the Coordination Council for European Affairs, coordinated by the Ministry of Foreign Affairs

- Date

11 February 2022- 5 May 2022

Ministry of Research, Innovation and Digitization (MCID)

- Employer’s name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

Central Public Administration

Undersecretary of State

Coordinate the activity of the General Directorate Intermediate Body for Research (monitor the project implementation and the level of absorption of European funds, approve the financing guidelines, plan and launch calls for projects for Axis 1 of the Competitiveness Operational Programme for which MCID performs the function of Intermediate Body), and of the Directorate for European and International Partnerships (MCID representative in the Committee set up at Government level for Romania’s accession to the OECD).

Coordinate the activities and units involved in implementing the NRRP (Components 7 and 9) for the Ministry of Research, Innovation and Digitalisation. Negotiate with the European Commission the intermediate operational arrangements for the targets and milestones the Reform Coordinator (CR) of which is MCID.

Take active part in organising and operationalising the General Directorate coordinating the NRRP the Reform Coordinator of which is MCID, including operationalising the Task Force (the unit made up of IT experts tasked with implementing the activities related to creation and operationalisation of the Government Cloud Project – Component 7) and the Reform Implementation Unit for Research Projects (UIRPSF) the CR of which is MCID (Component

9).

1st Level Authorising Officer (payments/payment commitments, credit openings, notes, orders) for payments under Chapter 53.01 “Fundamental research and research and development”, Title 55 “Contributions and membership fees to international bodies”, “Other transfers” related to the National Research, Development and Innovation Plan (CDI), the Sectoral CDI Plan, Investments, Core basic funding and promotional actions, consultancy, evaluations.

1st Level Authorising Officer (payments/payment commitments, credit openings, notes, orders) for payments under Chapter 85 Communications, Title 58 Projects Financed from Non-reimbursable External Funds for the 2014–2020 financial framework, namely RO-NET (building a national broadband infrastructure in disadvantaged areas using structural funds) and setting the reference framework for broadband network development in Romania – SIPOCA 579.

1st Level Authorising Officer (payments/payment commitments, credit openings, notes, orders) for payments under Chapter 53.01 “Fundamental research and research and development”, Title 58 for the Extreme Light Infrastructures – Nuclear Physics (ELI-NP) project.

1st Level Authorising Officer (payments/payment commitments, credit openings, notes, orders) for payments under projects financed from the 2014–2020 Technical Assistance Operational Programme, as well as for other programmes financed directly by the Commission (EC), such as HORIZON, ERASMUS, ERANET; monitoring the activity carried out by the Authority for the Digitalisation of Romania, as Intermediate Body for the Promotion of the Information Society; coordinating the launch of the call for project proposals “Support in the form of grants for digital skills”, related to milestone 189 of the NRRP, a competitive call to support SMEs in training in the field of digital skills, such as digital tools and equipment, strengthening digital skills, including skills related to cloud-type technologies and technologies specific to Industry 4.0.

Coordinate activities related to implementation of Components C7 (Digitalisation/government cloud) and C9 (Research) falling under competence of MCID.

Cooperate with the World Bank and representatives of DG Reform to draw up the documents needed for the projects under the NRRP falling under competence of MCID (government cloud).

- Date
- Employer’s name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

5 August 2021 - 10 February 2022

Ministry of Energy

Central Public Administration

Deputy Secretary-General

Coordinate the activity of the General Directorate for State Aid and European Funds (DGASFE) and of the International Relations Unit.

Organise and operationalise the activity of DGASFE as an implementation unit of the Ministry of Energy as Reform Coordinator for the targets and milestones under Component 6 Energy of the NRRP. Negotiate with the EC the applicant’s guide for financing the Investment “New electricity generation capacities from renewable sources” with an allocation of EUR 460 million. The investment objective is to install new capacities for the production of renewable energy, through a competitive public tender, which is technologically neutral between different technologies (wind and solar). The call was launched in compliance with State aid rules, in accordance with Regulation (EU) no. 651/2014 (GBER).

Coordinate the efforts to put in place the legal framework for implementing the provisions of Directive (EU) 2018/410 of the European Parliament and of the Council of 14 March 2018 amending Directive 2003/87/EC to enhance cost-effective emission reductions and low-carbon investments, and of Decision (EU) 2015/1814, in order to support investments in the upgrading of energy systems and in improving energy efficiency, including the financing of small-scale investment projects, in line with the Union’s 2030 climate and energy policy framework and with the long-term objectives set out in the Paris Agreement, through which the Modernisation Fund was established. The Ministry of Energy is the authority managing the amounts earmarked to Romania under the Modernisation Fund.

The Modernisation Fund offers the beneficiary Member States the possibility to decide on the support mechanism chosen: they may use grants, loans, guarantee instruments, loans or

capital injections. The support provided by the Member States using the resources of the Modernisation Fund must comply with the State aid rules.

Cooperate with PwC to set the financing priorities under the Modernisation Fund and the procedures required for implementing the projects financed from the Modernisation Fund.

Coordinate the activities carried out by DGASFE to provide financial support to sectors or subsectors that are considered to be exposed to significant risks of carbon leakage as a result of passing on the cost of carbon dioxide in the electricity price, in order to offset these costs, in compliance with the applicable State aid rules, in the context of the greenhouse gas emission allowance trading scheme (conducting the procedure for granting State aid to undertakings operating in the sectors/subsectors indicated in Annex no. 1 to the Government Emergency Ordinance No 81/2019, as subsequently amended and supplemented, and which meet the eligibility conditions laid down in Article VI of Government Emergency Ordinance no. 81/2019, as subsequently amended and supplemented).

Coordinate efforts to establish the institutional framework and to authorise the Government, through the Ministry of Finance, to auction the greenhouse gas emission allowances allocated to Romania at European Union level, as well as to establish a State aid scheme to support undertakings in the sectors and subsectors exposed to a significant risk of relocation as a result of passing on the cost of greenhouse gas emissions in the price of electricity, up to 2030. Negotiate with COM for the approval of the State aid scheme.

Authorising officer and legal representative for projects financed from the Administrative Capacity Operational Programme the beneficiary of which is the Ministry of Energy.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

13 April 2021 – 4 August 2021

Ministry of European Investments and Projects

Central Public Administration

Deputy Secretary-General

Monitor the activity of the General Directorate for Large Infrastructure European Programmes. Check the progress in assessing the financing applications submitted after amendment of POIM in the context of the COVID pandemic (equipping hospitals with equipment needed to fight COVID, equipping schools and administrative-territorial units with the materials needed – masks, disinfectants, etc., modular hospitals, medical gas infrastructure), complete assessment of the financing applications and execute the financing contracts under the call for projects for the development of smart natural gas distribution networks with the beneficiaries (local public authorities).

Coordinate the discussions with beneficiaries and JASPERS consultants for approval and submission to the EC of major water and wastewater infrastructure projects.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

7 November 2019 – 4 March 2021

Ministry of European Funds (MFE)

Central Public Administration

Secretary of State

Coordinate: the General Directorate for Large Infrastructure European Programmes, the General Directorate for Technical Assistance for European Programmes, and the General Directorate for Human Capital European Programmes.

Approve the applicant's guidelines for all programmes financed from European funds managed by MFE; coordinating the launch of calls for projects for the programmes under its coordination, including monitoring the implementation of the related projects so as to meet the annual targets approved by the Government Memorandum.

Coordinate the negotiations with COM to introduce new types of projects into POIM (smart natural gas distribution network).

Negotiate with COM the institutional structure for the 2021–2027 programming period.

Coordinate the efforts to amend the Operational Programmes in the context of the COVID pandemic, in order to rapidly address the immediate needs of society (companies, local public authorities, etc.) in the context of the amendments to the European regulations governing financing from FB/ERDF and the flexibilities established by the EC; coordinating the relationship of the Ministry of European Funds with Parliament – representing MFE in the

specialised committees of the Parliament of Romania.

Coordinate the activity of the Board of the Ministry of European Funds, formed of the high-level representatives of all MFE structures.

Operationalise the Service/Directorate for Implementation of the Operational Programme providing Aid to Deprived Persons, including put in place the appropriate regulatory framework for the proper implementation of this Programme; manage the European affairs, including participate in the meetings of the Steering Committee of the National System for the European Affairs Management.

Authorising Officer for projects financed from the Connecting Europe Facility (CEF).

As MFE representative, I took part in the negotiations on the 2021–2027 multiannual financial framework (for the Cohesion Policy), which were coordinated by the President of Romania.

- Date **1 September 2019 - 6 November 2019**
 - Employer's name and address **Ministry of Transport**
 - Type or industry or business sector General Directorate Intermediate Body for Transport
 - Position or role Director, Monitoring Directorate
 - Main activities and responsibilities Coordinate the monitoring of the implementation, technical verification and verification of public procurement procedures for POIM 2014–2020 transport projects.
On-site monitoring of the progress of the POIM transport projects financed from European funds; coordinating progress meetings to monitor the implementation of projects financed from EU funds (POIM) with beneficiaries, contractors and supervisors. Identify the problems that hinder the project's progress and find solutions to address them.
Coordinate the technical review of the Interim Payment Certificates related to reimbursement claims submitted by beneficiaries for the settlement of works.
Coordinate the technical expert service made up of civil engineers and clarify issues regarding the eligibility of expenditures arising from the amendment of the technical designs of projects financed from EU funds (variation orders).
Coordinate the *ex-post* verification of the public procurement procedures for works, services and supply contracts concluded by POIM beneficiaries under Axes 1 and 2 in the field of transport.
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- Date **29 June 2018 – 1 September 2019**
 - Employer's name and address **Ministry of Foreign Affairs, Permanent Representative of Romania to the European Union in Brussels**
 - Type or industry or business sector Diplomacy
 - Position or role Minister Plenipotentiary, Transport Attaché
 - Main activities and responsibilities Vice-President of the Working Group on Intermodal Matters and Networks within the Council of the European Union during Romania's Presidency of the Council of the European Union.
Negotiate within the EU Council to obtain a general approach and subsequently negotiating with the European Parliament on the transport files dealt with in the Working Party on Intermodal Questions (*e.g.* the Clean Vehicles Directive).
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- Date **November 2017 - June 2018**
 - Employer's name and address **Ministry of Transport**
 - Type or industry or business sector General Directorate Intermediate Body for Transport
 - Position or role Director, Monitoring Directorate
 - Main activities and responsibilities Coordinate the monitoring of the implementation, technical verification and verification of public procurement procedures for POIM 2014–2020 transport projects.
On-site monitoring of the progress of the POIM transport projects financed from European funds; coordinating progress meetings to monitor the implementation of projects financed from EU funds (POIM) with beneficiaries, contractors and supervisors. Identify the problems that hinder the project's progress and find solutions to address them.
Coordinate the technical review of the Interim Payment Certificates related to reimbursement claims submitted by beneficiaries for the settlement of works.

Coordinate the technical expertise service made up of civil engineers and clarifying issues regarding the eligibility of expenditures arising from the amendment of the technical designs of projects financed from EU funds (variation orders).

Coordinate the *ex-post* verification of the public procurement procedures for works, services and supply contracts concluded by POIM beneficiaries under Axes 1 and 2 in the field of transport.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

September 2016 - October 2017

Ministry of Transport

General Directorate Intermediate Body for Transport

Director-General

Coordinate the assessment and selection of the 2014–2020 POIM projects, monitor implementation, technical and financial verification, verification of public procurement procedures, methodology and administrative capacity, verification of irregularities and authorisation of expenditures for transport projects.

Coordinate the preparation of the organisational and procedural framework required for managing the funds allocated through POIM – Priority Axes 1 and 2 for the transport sector (operationalisation of the Intermediate Body for Transport).

Ensure the technical and financial management process of POIM for Axes 1 and 2 for the transport sector.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

February 2015 - August 2016

Ministry of European Funds

Programme Management, Project Evaluation and Approval Directorate

Manager

Coordinate the evaluation and selection activity for POST 2007–2013 projects, for preparatory activities required for the evaluation and selection of transport projects under POIM, as well as coordinating activities related to the preparation of programming documents contributing to the achievement of Objective I of the European Union's economic and social cohesion policy and those under the programming process for other Community financing facilities.

Coordinate the evaluation of projects financed under POS-T, as well as of the addenda to the financing contracts.

Clear the list of project selection criteria for financing under POS-T 2007–2013.

Clear the applicant's guide for POS-T 2007–2013, as well as the specific guides for each call for projects.

Analyse the progress of project preparation for the projects included in the indicative POS-T project portfolio.

Clear the JASPERS action plan, authorising the reporting documents on the results of JASPERS activities and proposing their approval at Managing Authority level.

Coordinate the POS-T closure process from the perspective of programming activities, drafting the Final Implementation Report, as well as the phasing process for projects financed under POS-T into the future financing programme (POIM).

Cooperate with the EIB (PISSA) and JASPERS in the POS-T (2007–2013) closure process.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

April 2013 - February 2015

Ministry of Transport

General Directorate for External Funds Management

Deputy General Director

Coordinate the implementation/monitor the projects financed under POS-T

Between December 2014 and February 2015, I held the position of General Director, Head of the POS-T Managing Authority, from which position I ensured the smooth transfer of this structure from the Ministry of Transport to the Ministry of European Funds.

Negotiate with the EC on strategic documents concerning non-reimbursable financing;

participation in negotiations with International Financial Institutions and commercial banks with a view to signing the loan agreements managed by the Ministry of Transport.

Clear/sign the financing contracts/decisions for projects under the Sectoral Operational Programme Transport (POS-T).

Clear the proposals to amend POS-T drawn up by the Managing Authority in cooperation with ACIS, before they are sent to the EC.

Clear the applicant's guide corresponding to calls for financing.

Clear reimbursement claims for expenditures incurred by beneficiaries of projects financed from FB/ERDF, including projects financed through ex-ISPA, as well as advance/pre-financing requests.

Clear the annual budget proposals and the annual proposals for revision/reallocation of the annual budget concerning EU financing and national co-financing.

Participate in progress meetings with the EC on the implementation of projects financed from POS-T; coordinating the activity of including in the Monthly Expenditure Declarations the projects for which verification of reimbursement claims is planned.

Coordinate progress meetings with beneficiaries, contractors and engineers to assess the level of implementation of transport projects financed from POS-T.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

June 2011 - April 2013

Ministry of Regional Development and Tourism

General Directorate for Tourism

Director-General/Director

Coordinate the activity of the General Directorate for Tourism / Brand Management Directorate / Project manager for the *Project "Creating a positive image of Romania as a tourist destination by defining and promoting the national tourism brand"*

As manager of the implementation team for the projects submitted under the operation *Creating a positive image of Romania as a tourist destination by defining, promoting and developing the national tourism brand*, approving, coordinating, planning, organising and checking the way in which the projects are implemented.

Assign responsibilities to the members of the implementation team and supervising their activity; making decisions on the allocation of financial resources; setting budgets and action plans for carrying out the planned activities; checking financial flows.

Check and endorse the applications for financing, the Financing Decision, reimbursement claims and progress reports.

Coordinate technical assistance projects provided by the European Union, the World Tourism Organization and other international organisations.

Coordinate the monitoring/progress meetings on project implementation with the associations, federations and other relevant sector organisations involved.

Coordinate institutional communication, with a focus on the project related to defining and promoting the national tourism brand.

Represent Romania in international tourism organisations of which Romania is a member; coordinating the organisation of the main tourism promotion activities for Romania (international and national fairs, other exhibitions and promotion events, organisation of promotional tours with specialists and opinion makers from the national and international media, organisation and implementation of advertising campaigns in the country and abroad, etc.).

Coordinate Romania's representation, from the perspective of tourism promotion, through Romania's 16 tourism information and promotion offices abroad.

- Date
- Employer's name and address
- Type or industry or business sector
- Position or role
- Main activities and responsibilities

December 2010 - June 2011

Ministry of Regional Development and Tourism

Coordinate activities related to projects financed under the European Territorial Cooperation programmes and the Regional Operational Programme.

Deputy General Director / General Directorate for Territorial Activity Coordination

Monitor and provide first-level control over the management of the EC non-reimbursable financial assistance; conduct first-level checks on the reimbursement claims for cross-border projects financed from non-reimbursable funds.

- Date **September 2010 - December 2010**
- Employer's name and address **Ministry of Regional Development and Tourism**
- Type or industry or business sector Specific promotion activities in the field of tourism
 - Position or role Director / Tourism Promotion Directorate
- Main activities and responsibilities Coordinate promotion activities in the field of tourism

- Date **January 2010 – September 2010**
- Employer's name and address **Ministry of Regional Development and Tourism**
- Type or industry or business sector Specific marketing activities in the field of tourism
 - Position or role Director-General / Tourism Marketing Directorate
- Main activities and responsibilities Coordinate marketing activities in the field of tourism

- Date **January 2009 - January 2010**
- Employer's name and address **Ministry of Tourism**
- Type or industry or business sector Specific marketing activities in the field of tourism
 - Position or role Director-General / General Directorate for Marketing and International Relations
- Main activities and responsibilities Coordinate marketing and international relations activities in the field of tourism

- Date **January 2008 - January 2009**
- Employer's name and address **Ministry for SMEs, Trade, Tourism and Liberal Professions**
- Type or industry or business sector Specific marketing activities in the field of tourism
 - Position or role Director-General
- Main activities and responsibilities Coordinate marketing activities in the field of tourism

- Date **July 2007 - January 2008**
- Employer's name and address **Ministry of Foreign Affairs**
- Type or industry or business sector Public diplomacy/communication
 - Position or role Manager
- Main activities and responsibilities Coordinate public diplomacy activities

- Date **August 2006 - June 2007**
- Employer's name and address **Ministry of Foreign Affairs**
- Type or industry or business sector Public diplomacy/communication
 - Position or role Director-General
- Main activities and responsibilities Coordinate public diplomacy activities

- Date **October 2003 - July 2006**
- Employer's name and address **Ministry of Transport, Construction and Tourism – National Tourism Authority**
- Type or industry or business sector Tourism/promotion
 - Position or role Director-General
- Main activities and responsibilities Coordinate promotion and international relations activities

- Date **February 2001 - July 2003**
- Employer's name and address **Ministry of Tourism**
- Type or industry or business sector Promotion
 - Position or role Deputy General Director
- Main activities and responsibilities Coordinate Romania's tourism promotion activities

- Date **July 1998 - February 2001**
- Employer's name and address **Tourism Promotion Office**
- Type or industry or business sector Tourism/promotion
 - Position or role Director-General
- Main activities and responsibilities Coordinate Romania's tourism promotion activities

- Date **January 1998 - July 1998**
- Employer's name and address **Ministry of Tourism**
- Type or industry or business sector International relations, internal relations, mass media and protocol
 - Position or role Director-General / General Directorate for International Relations
- Main activities and responsibilities Coordinate the department for bilateral relations in the field of tourism, relations with international tourism bodies of which Romania is a member, relations with tourism NGOs, the mass media and protocol

- Date **October 1992 – January 1998**
- Employer's name and address **Ministry of Tourism**
- Type or industry or business sector Promotion, international relations
 - Position or role Counsellor, Head of Service
- Main activities and responsibilities Bilateral cooperation relations and promotion of the countries of the European Union, relations with international tourism bodies

- Date **October 1987 - November 1990**
- Employer's name and address **State Commercial Enterprise for Public Catering, Călărași**
- Type or industry or business sector Commerce
 - Position or role Economist
- Main activities and responsibilities Contracting suppliers in the food sector

EDUCATION AND TRAINING

- Period **March 2013**
- Name and type of educational institution and organization through which the vocational training was provided **Bucharest University of Economic Studies, Faculty of International Relations**
- Field of study / occupational skills International Economic Relations
- Type of qualification / diploma awarded Doctor in Economics
- Level of classification of form of training / learning PhD

- Period **September 1991 – September 1992**
- Name and type of educational institution and organization through which the vocational training was provided **University of Amsterdam, Faculty of International and European Relations**
- Field of study / occupational skills International and European Relations
- Type of qualification / diploma awarded Postgraduate diploma in International and European Relations
- Level of classification of form of training / learning Postgraduate

- Period **September 1990 - September 1992**
- Name and type of educational institution and organization through which the vocational training was provided **University of Bucharest, National School of Political and Administrative Studies, Faculty of Public Administration**
- Field of study / occupational skills Public Administration
- Type of qualification / diploma awarded Postgraduate diploma in public administration
- Level of classification of form of training / learning Postgraduate

- Period **September 1983 - September 1987**
- Name and type of educational institution and organization through which the vocational training was provided **Bucharest University of Economic Studies, Faculty of Commerce**
- Field of study / occupational skills Commerce
- Type of qualification / diploma awarded Bachelor's Degree in Economics

- Level of classification of form of training / learning University

PERSONAL SKILLS AND COMPETENCES

Mother tongue Romanian

Foreign languages

Language

English

French

Writing

C2

B2

Reading

C2

C1

Speaking

C2

B2

SOCIAL SKILLS AND competences

Very good communication and negotiation skills acquired during my professional activity, carried out for the most part in an international environment (international and national meetings, negotiation of international agreements, representing Romania within international bodies, etc.), during Romania's Presidency of the Council of the European Union, negotiations with the European Commission on amending the operational programmes, and cooperation with International Financial Institutions (the European Investment Bank, the World Bank, the European Bank for Reconstruction and Development).

ORGANIZATIONAL SKILLS AND COMPETENCES

Very good organisational skills
Organisation and coordination of the activity of departments in the country and abroad, liaison with associations and non-governmental organisations

TECHNICAL SKILLS AND competences

Computer use
Editing and graphic presentation software

DRIVING LICENSE

Category B

ADDITIONAL INFORMATION

Other courses

- **August 2018:** Course on the institutions, organisation and functioning of the European Parliament, European Parliament
- **July 2018:** Course organised by the General Secretariat of the Council of the EU in the context of preparing PRES RO
- **July 2018:** Course on the architecture of the European Union, ENA
- **July 2018:** Coordination in the field of European affairs, negotiation and drafting of European policies, ENA
- **July 2018:** Course on working with interpreters in the context of preparing PRES RO, European Commission
- **May 2009:** Course for project manager trainers, National Institute of Administration
- **September 2008 - February 2009:** Senior civil servants' course, National Institute of Administration
- **April - May 2007:** High-level course within the National College of Defence
- **March - June 2007:** Romanian Diplomatic Institute, French-language training course in the field of the European decision-making process and major economic policies
- **May 2000:** World Tourism Organization, Madrid, courses for senior officials of national tourism authorities

Other professional activities

Member of the Board of Directors of CN TAROM SA – March 2020 – January 2021

Member of the Board of Directors of CN Loteria Nationala SA - Nomination and Remuneration Committee – September 2021 – January 2022

Member and Chair of the Board of Directors of SN Radiocomunicatii SA - Nomination and Remuneration Committee – March 2022 – July 2022

Member of the Interdepartmental Committee for Financing, Guarantees and Insurance (CIFGA), Eximbank – June 2022 – July 2023

Member of the Committee for the Screening of Foreign Direct Investment (CEISD) – March – December 2024

Member of the General Board of the National Committee for Macroprudential Oversight (CNSM) / National Bank of Romania

Monitor the implementation of major road, rail and metro transport infrastructure projects

Negotiate and securing the general approach/COREPER mandate and negotiating with the European Parliament in trilogues on European transport legislation examined within the Intermodal Questions and Networks Working Party of the Council of the European Union during Romania's Presidency of the Council of the EU

Coordinate the phasing of transport infrastructure projects between the 2007–2013 and 2014–2020 programming periods (POST and POIM)

Project manager – coordinating the implementation team of the project “Creating a positive image of Romania as a tourist destination by defining and promoting the national tourism brand”;

Represent Romania within international tourism bodies of which it is a member (World Tourism Organization, European Travel Commission, Central European Initiative, Black Sea Economic Cooperation Organization, etc.)

Coordinate the foreign representations of the Ministry of Regional Development and Tourism