

TITLE	SPECIFIC CORPORATE POLICY ON THE COORDINATION OF PROCUREMENT PROCESSES WITHIN THE SNN GROUP		
PURPOSE	The purpose of the policy regarding the coordination of procurement processes within the SNN group is to implement the uniform application of the current practices and policies used, indicators, supply chain management software applications, by using their data in compatible formats, which allow their processing in SNN applications, in order to coordinate the processes operationally and efficiently, in relation to all entities of the SNN group. The policy sets standards for the conduct of procurement processes at group level.		
APPLICATION	All SNN Group officers		
REQUIREMENTS	- Applying uniform policies/practices at group level based on the current practices and policies used in SNN, to the extent that they can streamline the work of the subsidiaries; - Establishing and communicating the policy/strategy on the award of intra-group contracts; - Determination of the needs for products/services and works to be purchased jointly at group level, as well as the methods of purchase and settlement mechanisms between the companies of the group; - A clear and unitary definition of the indicators through which the performance of the procurement process is monitored within each company of the group as well as the formulas for their calculation; - Monitoring process indicators and reporting it periodically to the SNN management; - Implementing as much as possible the applications developed by SNN at subsidiary level or using compatible applications that can provide input/output data that can be integrated into the SNN supply chain management applications at group level (e.g.: RUEC; PAAS; FRAMEWORK AGREEMENT RE-OFFER; CONTRACT MANAGEMENT; DOCUMENT MANAGEMENT); - Implementation of an uniform training system; - Organizing information dissemination meetings and ensuring that information was understood at all levels of decision making in the group; - The development of software solutions to track indicators and therefore the activity of the subsidiaries must be centrally managed and discussed in order to avoid imbalances of uneven development in relation to the indicators being tracked.		
ASSOCIATED PROCEDURES	N/A		
EFFECTIVE DATE	On the date of approval	APPROVAL	SNN Board of Directors